

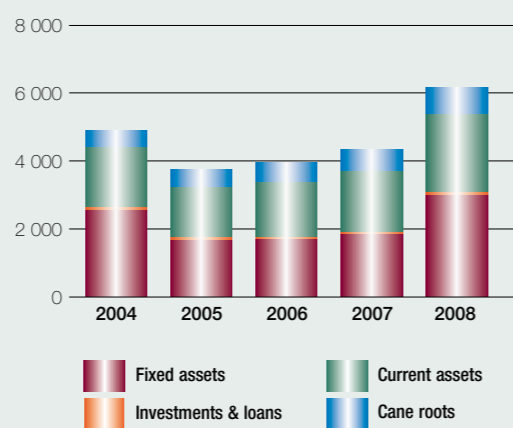
FIVE YEAR REVIEW

Rm	Ten year compound annual growth % 1998-2008	2008	2007	2006	2005	2004
Consolidated income statement						
Revenue	6	6 794.1	6 263.6	5 468.8	5 102.7	6 488.2
Operating profit	5	1 064.5	1 034.3	751.5	423.7	726.6
Net financing costs		171.7	97.8	101.9	156.5	256.4
Profit before taxation and material items		894.1	937.9	650.6	269.8	470.2
Net profit attributable to ordinary shareholders		599.8	516.5	357.7	51.7	240.5
Headline earnings	10	599.6	515.3	352.4	153.8	237.6
Reconciliation of headline earnings						
Net profit attributable to ordinary shareholders		599.8	516.5	357.7	51.7	240.5
Adjusted for:						
(Profit)/loss on disposal of property, plant and equipment		(0.2)	(1.2)	(5.3)	5.1	(3.0)
Loss on disposal of businesses		-	-	-	97.0	-
Amortisation of goodwill		-	-	-	-	(1.1)
Reorganisation of long term debt		-	-	-	-	1.2
Headline earnings		599.6	515.3	352.4	153.8	237.6
Consolidated balance sheet						
Property, plant and equipment		3 014.5	1 841.0	1 704.9	1 661.6	2 581.2
Cane roots		821.7	661.6	589.1	543.7	518.4
Goodwill		-	-	-	-	(21.0)
Investments and loans		90.3	74.2	68.6	86.9	80.6
Current assets		2 336.3	1 891.4	1 633.5	1 519.7	1 802.1
Total assets		6 262.8	4 468.2	3 996.1	3 811.9	4 961.3
Equity attributable to shareholders in Illovo Sugar		2 373.3	1 771.7	1 425.5	1 135.0	1 295.0
Minority interest		555.6	456.6	388.0	330.9	409.9
Total equity		2 928.9	2 228.3	1 813.5	1 465.9	1 704.9
Deferred taxation		639.0	574.3	481.5	430.5	608.5
Net borrowings		1 168.3	271.7	441.0	801.6	1 366.3
Interest-free liabilities		1 526.6	1 393.9	1 260.1	1 113.9	1 281.6
Total equity and liabilities		6 262.8	4 468.2	3 996.1	3 811.9	4 961.3

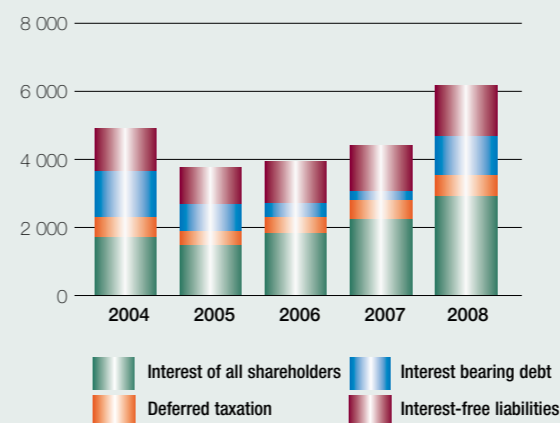
REVENUE AND HEADLINE EARNINGS (Rm)



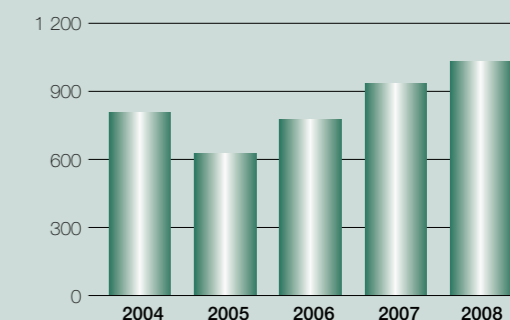
ASSETS EMPLOYED (Rm)



FUNDING OF TOTAL ASSETS (Rm)



CASH GENERATION (Rm)



Rm	Notes	2008	2007	2006	2005	2004
Consolidated cash flow						
Operating profit before movements in working capital		1 055.0	1 058.7	710.5	533.0	816.7
Working capital movements		46.2	(61.0)	117.2	134.7	42.3
Cash generated from operations		1 101.2	997.7	827.7	667.7	859.0
Net financing costs		(171.7)	(85.2)	(101.9)	(156.5)	(259.0)
Taxation paid		(151.6)	(190.4)	(89.5)	(60.1)	(104.6)
Dividend income		1.3	1.4	1.0	2.6	2.6
Dividends paid		(386.9)	(334.2)	(150.9)	(174.3)	(239.4)
Net cash inflow from operating activities		392.3	389.3	486.4	279.4	258.6
Investment in future operations		(869.5)	(113.2)	(98.7)	(43.2)	(46.4)
Replacement of property, plant and equipment		(154.9)	(124.7)	(120.8)	(306.3)	(158.9)
Proceeds on disposal of businesses		-	-	-	429.9	-
Other movements		(13.1)	30.4	43.9	26.6	41.7
Net cash (outflow)/inflow from investing activities		(1 037.5)	(207.5)	(175.6)	107.0	(163.6)
Net cash (outflow)/inflow before financing activities		(645.2)	181.8	310.8	386.4	95.0
Long term borrowings raised/(repaid)		796.4	(16.4)	(15.2)	(133.1)	(14.2)
Short term borrowings (repaid)/raised		(64.5)	130.2	(42.9)	(169.1)	(128.2)
Capitalised finance leases (repaid)/raised		(0.6)	(0.8)	(0.2)	(0.5)	2.3
Proceeds from issue of share capital		6.5	56.1	15.9	18.2	4.4
Net cash inflow/(outflow) from financing activities		737.8	169.1	(42.4)	(284.5)	(135.7)
Net increase/(decrease) in cash and cash equivalents		92.6	350.9	268.4	101.9	(40.7)
Earnings and dividends per share						
Earnings	1 cents	171.7	149.5	105.8	15.4	72.1
Headline earnings	2 cents	171.6	149.1	104.2	45.9	71.3
Dividends (interim - paid; final - declared)	cents	85.5	75.0	62.5	25.5	46.0
Dividend cover on headline earnings	3 times	2.0	2.0	1.7	1.8	1.6

FIVE YEAR REVIEW

continued

	Notes	2008	2007	2006	2005	2004
Profitability and asset management						
Operating margin	%	15.7	16.5	13.7	8.3	11.2
Return on average shareholders' equity	4 %	29.9	32.0	27.2	3.3	18.3
Return on net assets	5 %	24.1	28.5	25.2	11.1	16.0
Return on total assets	6 %	18.6	21.3	17.1	8.3	12.1
Working capital per rand of revenue	7 cents	11.8	9.4	8.5	9.8	9.1
Liquidity and borrowings						
Gearing	8 %	39.9	12.2	24.3	54.7	80.1
Total liabilities to total equity	9 %	154.2	144.6	155.6	185.8	207.0
Current ratio	10 times	1.3	1.2	1.0	0.9	0.8
Interest cover	11 times	6.2	10.7	7.4	2.8	2.8
Employee statistics						
Total number of employees at year-end	12	12 266	12 617	12 886	14 598	16 743
Average number of employees		12 441	12 752	13 742	15 588	17 126
Revenue per average number of industrial employees	R000	991.9	894.9	756.4	634.4	702.5
Net assets per average number of employees	R000	235.4	174.7	132.0	94.0	99.6
Headline earnings per average number of employees	R000	48.2	40.4	25.6	9.9	13.9
Note: Agricultural employees are excluded from the calculation of revenue per average number of employees						
JSE Limited statistics						
Ordinary shares in issue	000	349 859	348 868	340 128	337 195	333 831
Weighted average number of shares	000	349 424	345 545	338 220	335 019	333 346
Net asset value per share	13 cents	837.2	638.7	533.2	434.7	510.7
Total volume of shares traded	000	80 160	379 040	190 879	165 848	166 930
Total value of shares traded	Rm	1 970.2	7 503.5	2 170.2	1 302.1	1 256.5
Ratio of shares traded to issued shares	times	22.9	108.6	56.1	49.2	50.0
Headline earnings yield at year-end	14 %	5.8	7.9	6.3	5.7	8.9
Dividend yield at year-end	15 %	2.9	4.0	3.8	3.1	5.8
Price : headline earnings ratio at year-end	16 times	17.3	12.7	15.9	17.6	11.2
Market price per share						
– year-end	cents	2 964	1 900	1 660	810	800
– highest	cents	3 115	2 100	1 700	930	840
– lowest	cents	1 850	1 531	725	650	625



Notes –

- Earnings per share**
Net profit attributable to ordinary shareholders divided by the weighted average number of ordinary shares in issue.
- Headline earnings per share**
Headline earnings divided by the weighted average number of ordinary shares in issue.
- Dividend cover on headline earnings**
Headline earnings per share divided by dividends per share (interim - paid; final - declared).
- Return on average shareholders' equity**
Net profit attributable to ordinary shareholders expressed as a percentage of average shareholders' equity.
- Return on net assets**
Profit before net financing costs and taxation expressed as a percentage of average net operating assets.
- Return on total assets**
Operating profit including income from investments, expressed as a percentage of total average assets.
- Working capital per rand of revenue**
Average of inventories and accounts receivable less accounts payable, divided by revenue.
- Gearing**
Interest-bearing liabilities including preference shares (net of cash) expressed as a percentage of total equity.
- Total liabilities to total equity**
Interest-bearing liabilities and other liabilities expressed as a percentage of total equity.
- Current ratio**
Current assets divided by current liabilities.
- Interest cover**
Operating profit divided by net financing costs.
- Total number of employees at year-end**
The number of employees excludes seasonal agricultural employees and those employed by associate companies.
- Net asset value per share**
Total assets less total liabilities divided by the number of shares in issue.
- Headline earnings yield at year-end**
Headline earnings per share as a percentage of year-end market price.
- Dividend yield at year-end**
Dividend per share (interim - paid, final - declared) as a percentage of year-end market price.
- Price : headline earnings ratio at year-end**
Year-end market price divided by headline earnings per share.
- Change in accounting policy**
Where a change of accounting policy is implemented with retrospective application, the previous year is restated but all other years are not restated in the five year review.

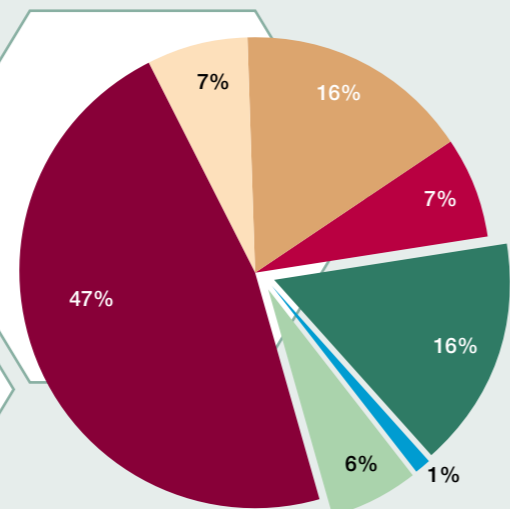
VALUE ADDED STATEMENT

Wealth distributed

- Employee costs
- Finance costs
- Dividends
- Taxation

Wealth reinvested

- Retained profits
- Deferred taxation
- Depreciation



The value added statement shows the wealth the company has been able to create through manufacturing, trading and investment and its subsequent distribution and reinvestment in the business.

During the current financial period, R2 372 million was created, which is 3% more than in 2007. Of this amount, R1 838 million was distributed to employees, providers of capital and to the government. Of the wealth created, 47% was paid to employees.

The balance of the wealth created was retained and reinvested in the company for the replacement of assets and the development of operations.

Rm

Wealth created

	March 2008	March 2007
Revenue	6 794	6 264
Dividend income	1	1
Paid to growers for cane purchases	(2 394)	(2 141)
Manufacturing costs	(2 029)	(1 811)
Total	2 372	2 313

Wealth distributed

	March 2008	March 2007
To employees as salaries, wages and other benefits	1 111	1 102
To lenders of capital as interest	172	98
To shareholders as dividends	387	334
To governments as taxation	168	253
Total	1 838	1 787

Wealth reinvested

	March 2008	March 2007
Retained profits in holding and subsidiary companies	367	317
Depreciation	152	140
Deferred taxation	15	69
Total	2 372	2 313

Analysis of taxes paid to and collected on behalf of government

Central and local governments

	March 2008	March 2007
Current taxation (including secondary tax on companies)	126	219
Regional Service Council levies	-	1
Rates and taxes paid to local authorities	4	5
Customs duties, import surcharges and excise taxes	38	28
Total	168	253

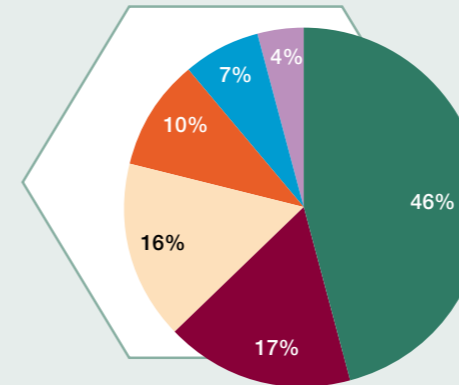
The above amount contributed excludes the following -

	March 2008	March 2007
- Employees' taxation deducted from remuneration paid	177	204
- Net Vat amount collected on behalf of government	90	123
- Non-residents' shareholders' tax	17	20
Total	284	347

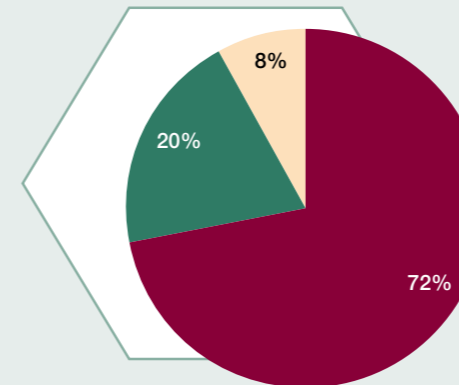
SEGMENTAL ANALYSIS

2008

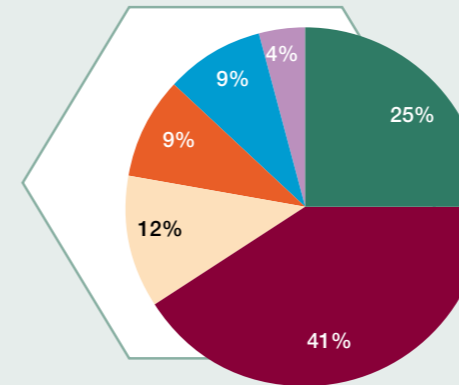
REVENUE BY COUNTRY



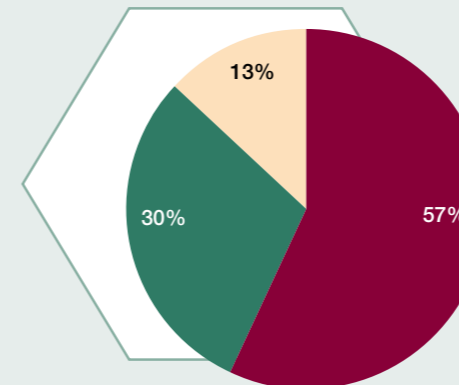
REVENUE BY ACTIVITY



OPERATING PROFIT BY COUNTRY



OPERATING PROFIT BY ACTIVITY



2007

